

2022 DISASTER PLANNING CONFERENCE PASADENA

Hospital Evacuation – Lessons from the Caldor Fire

April Boyde, MSSM, CPP
Safety and Security Manager
Barton Health

Elizabeth Stork
Chief Human Resources Officer
Barton Health



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Barton Health Evacuation Lessons from the Caldor Fire

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Emergency, Safety and Security Manager
Elizabeth Stork
Chief Human Resources Officer



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South Lake Tahoe



- El Dorado County
- 30k Full Time Residents
- Elevation 6,237
- Accessible only by air or mountain passes
- 15 million visitors to South Lake Tahoe per year

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Barton Healthcare System



- Rural Non-Profit Healthcare System
- Sole Community Provider
- 150+ Medical Staff, 900+ Employees



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Barton Healthcare System

California Facilities

- 63 Bed Acute Care Hospital
- 45 Bed Skilled Nursing Facility
- 5 Administrative Buildings
- 7 Ambulatory Clinics

Nevada Facilities

- Urgent Care
- Ambulatory Surgery Center
- 2 Administrative Buildings
- 6 Ambulatory Clinics

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We are isolated...

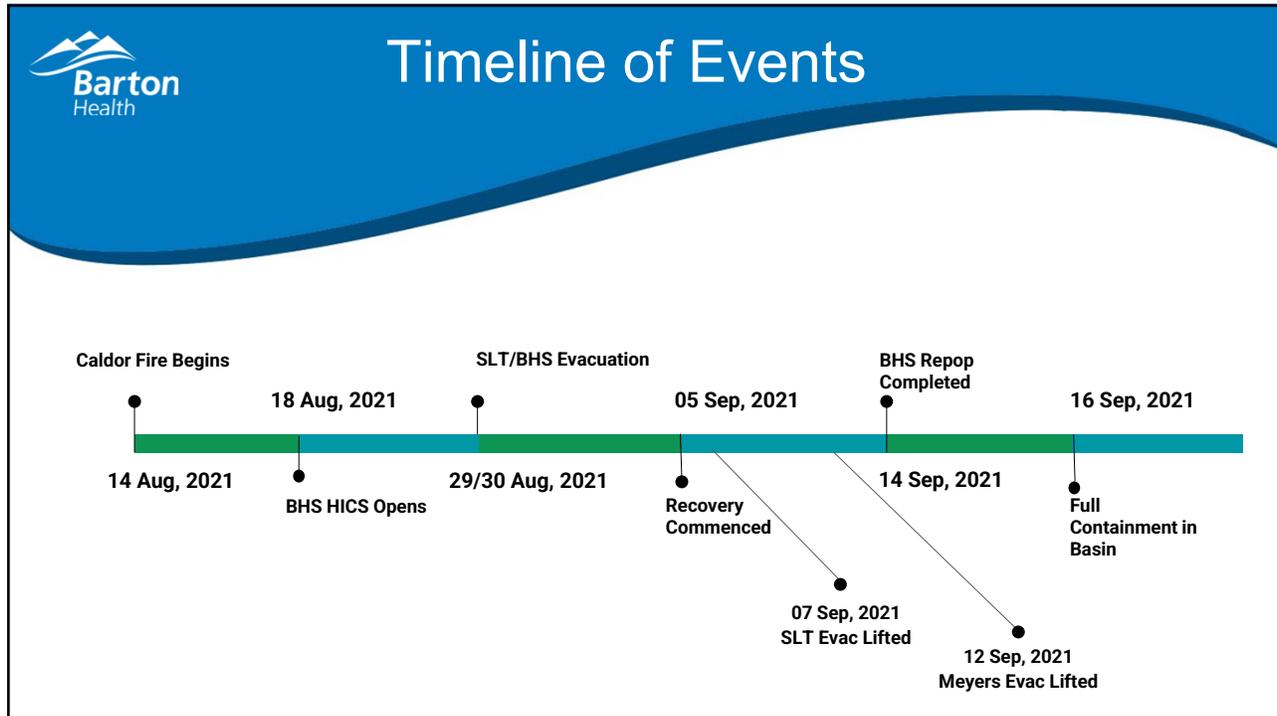
California

- Tahoe Forest Hospital
25 beds (80 minutes)
- Marshall Medical Center
111 licensed beds (74 minutes)
- Mercy Hospital Folsom
106 licensed beds (100 minutes)
- UC Davis (level I trauma)
646 licensed beds (2 hours)

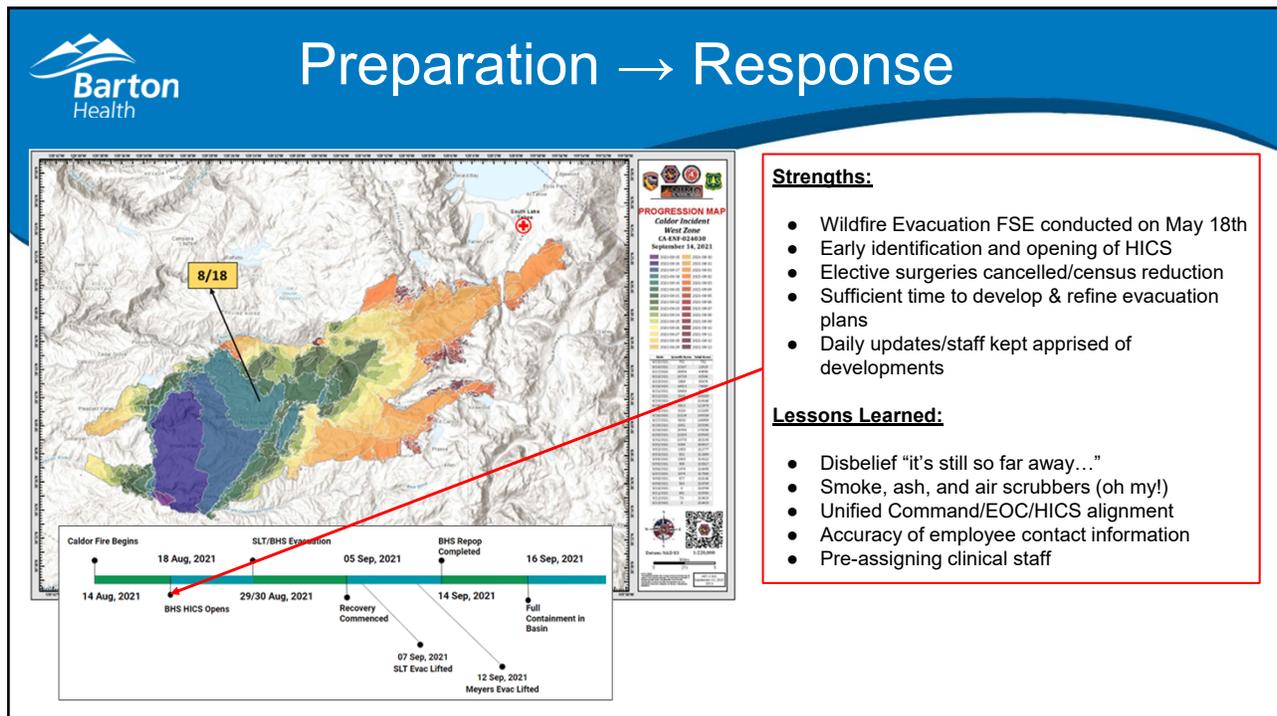
Nevada

- Carson Valley Medical Center
23 licensed beds (45 minutes)
- Carson Tahoe Medical Center
159 licensed beds (53 minutes)
- Renown Reno (level II trauma)
650 licensed beds (77 minutes)
- St. Mary's
275 licensed beds (80 minutes)

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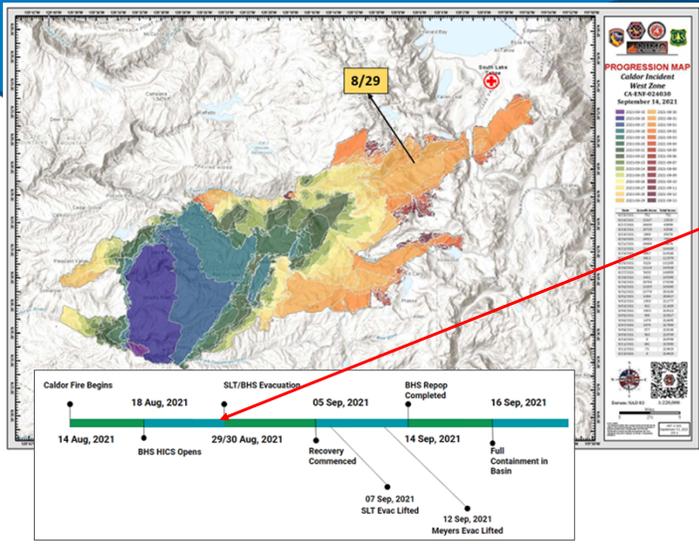
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Response



SNF Evacuation – 36 Residents
 Evacuation Recommended 16:01 8/29/21
 Evacuation Commenced 16:30 8/29/21
 Evacuation Completed 19:38 8/29/21

Acute Care – 26 patients
 Evacuation Recommended 20:22 8/29/21
 Evacuation Commenced 21:07 8/29/21
 Evacuation Completed 01:25 8/30/21

Strengths:

- All hands on deck
- MOU partners honored their agreements
- Communication with state/county agencies
- COVID 1135 waiver (RN licensing)

Lessons Learned:

- Transportation/Strike Teams
- Patient handoff/receipt
- Noise in the HICC
- Shutting down critical infrastructure
- Use of EMResource/Reddinet

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Response (post evac)

Strengths:

- Not all staff affected by evac
- Disaster pay/financial support for staff
- Offsite buildings for alternate care sites
- Public/private partnerships (In/out privileges)

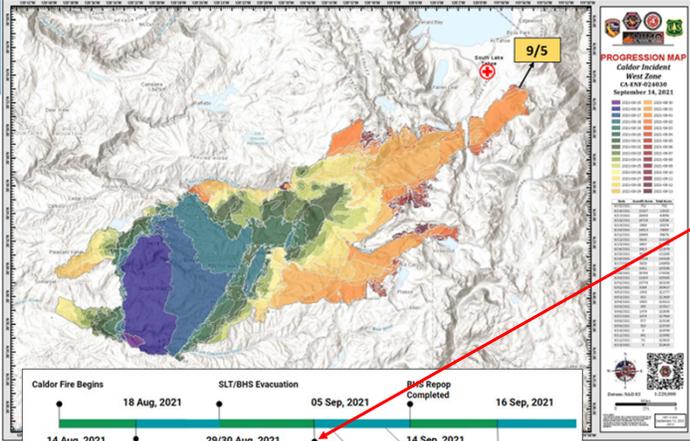
Lessons Learned:

- Staff dispersal, location, and disposition
- Food, Shelter, & Supplies
- Resource deployment and allocation not routed through HIMT

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Recovery



PROGRESSION MAP
Caldor Incident
West Zone
CAL FIRE 02-04-000
September 14, 2021

Legend:

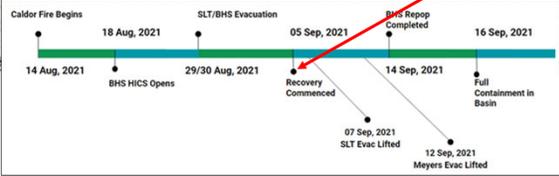
Color	Zone	Evacuation Status
Blue	Zone 1	Evacuated
Green	Zone 2	Evacuated
Yellow	Zone 3	Evacuated
Orange	Zone 4	Evacuated
Red	Zone 5	Evacuated
Dark Red	Zone 6	Evacuated
Light Green	Zone 7	Evacuated
Light Yellow	Zone 8	Evacuated
Light Orange	Zone 9	Evacuated
Light Red	Zone 10	Evacuated
Light Blue	Zone 11	Evacuated
Light Green	Zone 12	Evacuated
Light Yellow	Zone 13	Evacuated
Light Orange	Zone 14	Evacuated
Light Red	Zone 15	Evacuated
Light Blue	Zone 16	Evacuated
Light Green	Zone 17	Evacuated
Light Yellow	Zone 18	Evacuated
Light Orange	Zone 19	Evacuated
Light Red	Zone 20	Evacuated
Light Blue	Zone 21	Evacuated
Light Green	Zone 22	Evacuated
Light Yellow	Zone 23	Evacuated
Light Orange	Zone 24	Evacuated
Light Red	Zone 25	Evacuated
Light Blue	Zone 26	Evacuated
Light Green	Zone 27	Evacuated
Light Yellow	Zone 28	Evacuated
Light Orange	Zone 29	Evacuated
Light Red	Zone 30	Evacuated
Light Blue	Zone 31	Evacuated
Light Green	Zone 32	Evacuated
Light Yellow	Zone 33	Evacuated
Light Orange	Zone 34	Evacuated
Light Red	Zone 35	Evacuated
Light Blue	Zone 36	Evacuated
Light Green	Zone 37	Evacuated
Light Yellow	Zone 38	Evacuated
Light Orange	Zone 39	Evacuated
Light Red	Zone 40	Evacuated
Light Blue	Zone 41	Evacuated
Light Green	Zone 42	Evacuated
Light Yellow	Zone 43	Evacuated
Light Orange	Zone 44	Evacuated
Light Red	Zone 45	Evacuated
Light Blue	Zone 46	Evacuated
Light Green	Zone 47	Evacuated
Light Yellow	Zone 48	Evacuated
Light Orange	Zone 49	Evacuated
Light Red	Zone 50	Evacuated

Strengths:

- All hands on deck (again!)
- Stay team kept infrastructure running
- Adequate time to arrange vendor support
- CDPH/OSHPD recert visit (on a holiday)
- Telehealth services and ACS remain operational

Lessons Learned:

- Equipment/supplies tracking and return
- Food & lodging
- Issues due to phased repopulation
- Identification of HIMT delegates
- More focus on debriefing & emotional support for staff



Timeline:

- 14 Aug, 2021: Caldor Fire Begins
- 18 Aug, 2021: BHS HICS Opens
- 29/30 Aug, 2021: SLT/BHS Evacuation
- 05 Sep, 2021: Recovery Commenced
- 07 Sep, 2021: SLT Evac Lifted
- 12 Sep, 2021: Meyers Evac Lifted
- 14 Sep, 2021: BHS Repop Completed
- 16 Sep, 2021: Full Containment in Basin

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Questions?



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Contact

April Boyde, MSSM, CPP
Safety and Security Manager
Barton Health
aboyde@bartonhealth.org

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