

March 15, 2023

The Honorable Kevin McCarthy Speaker U.S. House of Representatives H-232, The Capitol Washington, D.C. 20515

RE: Request for Federal Relief for Hospitals

Dear Speaker McCarthy:

We are writing, out of deep concern — as leaders of hospitals, as long-standing community servants, and as your constituents in California, to ask for your help to protect health care in our state. The care for millions of Californians is at risk.

In January, <u>Madera Community Hospital in the Central Valley cared for its last patient</u>. Dr. Jonathan Mayer, an OB-GYN who had cared for patients at the hospital, didn't mince words about the impact on the community: "If you have a car accident, you have to go to Fresno. If you have a heart attack or stroke, you've got to go to Fresno. If you're in labor, and there's a problem, you've got to go to Fresno or Merced ... Patients are going to die."

Some hospitals on more secure footing may not face closure, but are overflowing with patients who have no place else to go for care. And they are being forced to cut back on services offered to make ends meet as they face the same financial pressures that forced Madera Community Hospital to shut down.

Hospital closures and service cutbacks are happening because of huge losses sustained due to the pandemic, crippling inflationary increases — especially the cost of labor — and the severe underfunding of state and federal government programs: Medi-Cal and Medicare.

Dozens of California hospitals — many of which serve high numbers of Medicare and Medi-Cal patients — are at great risk due to the fact that Medicare pays just 75 cents for every dollar it costs to care for millions of California seniors. On the state side, California pays just 74 cents for every dollar it costs to provide care for Medi-Cal patients.

Failure to act now puts lives at risk.

As you consider budget priorities for this year, we ask that you:

• Prioritize the protection of current levels of Medicare and Medicaid funding.

- Create annual adjustments to Medicare reimbursement that keep pace with inflation (as suggested by MedPAC).
- Support training for the next generation of health care workers.

In January, the nationally respected consulting firm Kaufman Hall <u>affirmed the likelihood that in the coming months</u>, even more hospitals will be forced to close or reduce services. This is a deeply troubling prospect for communities throughout California as hospital margins in the western United States were down 69% in 2022 compared to 2019. That's the worst of any region in the country, and while talk of "margins" often carries overtones of Wall Street and profits, for hospitals they mean something quite different. Low or negative margins simply mean hospitals have inadequate resources for nurses, blood supplies, X-ray technicians, behavioral health specialists, and more.

Without help, cities and towns throughout the state are on track to lose vital community pillars of health care services and jobs: Visalia, Porterville, Hollister, Bakersfield, Humboldt County, all of Imperial County, pockets of Los Angeles serving our most vulnerable communities, and many more.

The crisis is not theoretical. It's happening now, before our very eyes. What has transpired in Madera County will, without question, be replicated in other parts of California unless hospitals get relief. And once a hospital closes, it is incredibly difficult to reopen at all, let alone reopen with the same level of services that Californians need and deserve.

The time to act is now, before more Californians lose access to vital health care services.

Sincerely,

California Hospital Leaders

James Jackson Chief Executive Officer, Alameda Health System Alameda Hospital Alameda

Kevin Kramer Chief Executive Officer Modoc Medical Center Alturas

Julie Miller-Phipps President, Southern California and Hawaii Kaiser Permanente Anaheim Medical Center Anaheim Ayman Mousa Chief Executive Officer West Anaheim Medical Center Anaheim Casey Fatch

Chief Executive Officer

Shasta Regional Medical Center and Medical

Group

Anderson

Carrie Plietz

President, Northern California

Kaiser Permanente Antioch Medical Center

Antioch

Dave Cheney

CEO, Bay & Valley Hospitals

Sutter Health Sutter Delta Medical Center

Antioch

Randy Castill Chief Executive

Providence St. Mary Medical Center

Apple Valley

Dan Ausman

Chief Executive Officer USC Arcadia Hospital

Arcadia

Douglas Shaw

Chief Executive Officer

Mad River Community Hospital

Arcata

Sue Andersen

President & CEO

Dignity Health Arroyo Grande Community

Hospital

Arroyo Grande

Dave Cheney

CEO, Bay & Valley Hospitals

Sutter Health Sutter Auburn Faith Hospital

Auburn

Jason Wells

President of Kern County Network Adventist Health Bakersfield

Bakersfield

Scott Thygerson

Chief Executive Officer

Kern Medical Bakersfield

Ken Keller

President & CEO

Dignity Health Memorial Hospital Bakersfield

Bakersfield

Benjamin Predum President/CEO

Dignity Mercy Hospitals of Bakersfield

Bakersfield

Julie Miller-Phipps

President, Southern California and Hawaii

Kaiser Permanente Baldwin Park Medical Center

Baldwin Park

Anthony Nguyen

Chief Executive Officer

Kindred Hospital Baldwin Park

Baldwin Park

Steve Barron Chief Executive Officer San Gorgonio Memorial Hospital Banning

Evan Rayner

Brian Cotter Chief Executive Officer Barstow Community Hospital Barstow

Dave Cheney

Chief Executive Officer

Palo Verde Hospital

Blythe

Dave Cheney CEO, Bay & Valley Hospitals Sutter Health Alta Bates Summit Medical Center - Alta Bates Campus Berkeley

CEO, Bay & Valley Hospitals
Sutter Health Alta Bates Summit Medical Center
- Herrick Campus
Berkeley
Sandra Anaya

Chief Executive Officer
Bear Valley Community Healthcare District
Big Bear Lake

Kevin Chavez

Chief Executive Officer

Kindred Hospital Brea

Brea

Karl Keeler

Chief Executive

Providence Saint Joseph Medical Center

Burbank

Dave Cheney CEO, Bay & Valley Hospitals Sutter Health Mills-Peninsula Medical Center Burlingame Barry Wolfman President & CEO Dignity Health St. John's Hospital Camarillo Camarillo

Michael Korpiel
President, Sacramento Market and CEO Mercy
San Juan Medical Center
Dignity Health Mercy San Juan Medical Center
Carmichael

Dave Cheney CEO, Bay & Valley Hospitals Sutter Health Eden Medical Center Castro Valley

Frances Hannah Chief Executive Officer Surprise Valley Health Care District Cedarville Shawn McKenzie Chief Executive Officer Seneca Healthcare Chester Michael Wiltermood Chief Executive Officer Enloe Medical Center

Chico

Stephanie Bernier Chief Executive Officer Canyon Ridge Hospital Chino

Parrish Scarboro Chief Executive Officer Chino Valley Medical Center

Chino

Scott Evans Market CEO, Sharp Regional Hospitals Sharp Chula Vista Medical Center Chula Vista

Craig Castro President & CEO Community Health Systems Clovis

William Gilbert Hospital Director Arrowhead Regional Medical Center Colton

Michael Thomas President & Chief Executive Officer John Muir Health, Concord Medical Center Concord

Sam Itani Chief Executive Officer Corona Regional Rehabilitation Hospital -Magnolia Corona Tom Gammiere Corporate Senior Vice President and Region Chief Executive Scripps Mercy Hospital Chula Vista Chula Vista

Colleen Assavapisitkul Hospital President Adventist Health Clear Lake Clear Lake

Craig Castro
President & CEO
Community Health Systems Clovis Community
Medical Center
Clovis

Michael Thomas President & CEO John Muir Behavioral Health Center Concord

Sam Itani Chief Executive Officer Corona Regional Medical Center Corona

Scott Evans Market CEO, Sharp Regional Hospitals Sharp Coronado Hospital Coronado Dave Cheney
CEO, Bay & Valley Hospitals
Sutter Health Sutter Coast Hospital

Crescent City

Dave Cheney CEO, Bay & Valley Hospitals Sutter Health Sutter Davis Hospital

Davis

Julie Miller-Phipps President, Southern California and Hawaii Kaiser Permanente Downey Medical Center Downey

Robert Allen Chief Executive Officer Pipeline Health El Segundo

Darian Harris Chief Executive Providence St. Joseph Hospital Eureka Eureka

Konard Jones President and CEO NorthBay Health Medical Center Fairfield

Lisa Hausmann CEO/President Dignity Health Mercy Hospital Folsom Folsom Omar Ramirez Chief Executive Officer Southern California Hospital at Culver City Culver City

Jason Wells President of Kern County Network Adventist Health Delano Delano

James West President & CEO PIH Health Downey Hospital Downey

Corporate Senior Vice President and Region Chief Executive Scripps Memorial Hospital Encinitas Encinitas

Konard Jones President and CEO NorthBay Health Fairfield

Carl Etter

Christopher Bjornberg
Chief Executive Officer
Mayers Memorial Healthcare District
Fall River Mills

Julie Miller-Phipps President, Southern California and Hawaii Kaiser Permanente Fontana Medical Center Fontana Judson Howe North Coast Network President Adventist Health Mendocino Coast Fort Bragg Darian Harris Chief Executive Providence Redwood Memorial Hospital Fortuna

Randy Rogers Chief Executive Officer Fountain Valley Regional Hospital Fountain Valley

Barry Arbuckle President and Chief Executive Officer MemorialCare Health System Fountain Valley

Barry Arbuckle
President and Chief Executive Officer
MemorialCare Health System Orange Coast
Medical Center
Fountain Valley

Patricia Williams Chief Executive Officer Fremont Hospital Fremont

Carrie Plietz President, Northern California Kaiser Permanente Fremont Medical Center Fremont Kimberly Hartz Chief Executive Officer Washington Hospital Healthcare System Fremont

Craig Castro
President & CEO
Community Health Systems Community
Behavioral Health Center
Fresno

Craig Castro
President & CEO
Community Health Systems Community Regional
Medical Center
Fresno

Craig Castro
President & CEO
Community Health Systems Community
Subacute and Transitional Care Center
Fresno

Craig Castro
President & CEO
Community Health Systems Fresno Heart &
Surgical Hospital
Fresno

Carrie Plietz President, Northern California Kaiser Permanente Fresno Medical Center Fresno Nancy Hollingsworth Chief Executive Officer Saint Agnes Medical Center Fresno

Laura Ramos Chief Executive Providence St. Jude Medical Center

Fullerton

CEO/Administrator Jerold Phelps Community Hospital/SoHum

Health Garberville

Matt Rees

Dan Brothman

Chief Executive Officer

Garden Grove Hospital Medical Center

Garden Grove

Michael Kerr

Chief Executive Officer Kindred Hospital South Bay

Gardena

Robert Allen

Chief Executive Officer

Pipeline Health Memorial Hospital of Gardena

Gardena

Alice Issai

Hospital President

Adventist Health Glendale

Glendale

Jill Welton President/CEO

Dignity Health Glendale Memorial Hospital

Glendale

Armand Dorian, MD Chief Executive Officer USC Verdugo Hills Hospital

Glendale

Arie Dejong Vice President

Goleta Valley Cottage Hospital

Goleta

Scott Neeley, MD President and CEO

Dignity Health Sierra Nevada Memorial Hospital

Grass Valley

Steve Stark

Chief Executive Officer

Orchard Hospital

Gridley

Andrea Kofl

Network President

Adventist Health Hanford

Hanford

Julie Miller-Phipps

President, Southern California and Hawaii Kaiser Permanente South Bay Medical Center

Harbor City

Lex Reddy

Chief Executive Officer

St. Rose Hospital

Hayward

Rachel Reader Chief Executive

Providence Healdsburg Hospital

Healdsburg

Dan Brothman Chief Executive Officer

Huntington Beach Hospital

Huntington Beach

Matthew Whaley

Chief Executive Officer

Pipeline Health Community Hospital of

Huntington Park Huntington Park Karen Faulis

Chief Executive Officer

John F. Kennedy Memorial Hospital

Indio

Mohammad Naser

Chief Executive Officer

Centinela Hospital Medical Center

Inglewood

Julie Miller-Phipps

President, Southern California and Hawaii Kaiser Permanente Irvine Medical Center

Irvine

Laureen Driscoll

Interim Division Chief Executive (California)

Providence Irvine **Dave Cheney**

CEO, Bay & Valley Hospitals

Sutter Health Sutter Amador Hospital

Jackson

Karen Faulis

Chief Executive Officer

Hi-Desert Medical Center

Joshua Tree

Rena Salamacha

Chief Executive Officer

George L. Mee Memorial Hospital

King City

Carl Etter

Corporate Senior Vice President and Region Chief

Executive

Scripps Green Hospital

La Jolla

Carl Etter

Corporate Senior Vice President and Region Chief

Executive

Scripps Memorial Hospital La Jolla

La Jolla

Maureen Womack

Chief Executive Officer

Alvarado Parkway Institute Behavioral Health

System La Mesa Scott Evans

Market CEO, Sharp Regional Hospitals

Sharp Grossmont Hospital

La Mesa

David Kowalski Chief Executive Officer Kindred Hospital La Mirada La Mirada Ayman Mousa Chief Executive Officer La Palma Intercommunity Hospital La Palma

Seth Tiegen Chief Executive Providence Mission Hospital Laguna Beach Laguna Beach Barry Arbuckle President and Chief Executive Officer MemorialCare Health System Saddleback Medical Center Laguna Hills

Mark Turner Chief Executive Officer San Bernardino Mountains Community Hospital Lake Arrowhead

Dave Cheney CEO, Bay & Valley Hospitals Sutter Health Sutter Lakeside Hospital Lakeport

Virg Narbutas Chief Executive Officer Lakewood Regional Medical Center Lakewood Edward Mirzabegian Chief Executive Officer Antelope Valley Medical Center Lancaster

Brooke McCollough Hospital President Adventist Health Lodi Memorial Lodi Trevor Wright
Chief Executive Officer
Loma Linda University Children's Hospital
Loma Linda

Richard Hart
President
Loma Linda University Health
Loma Linda

Trevor Wright Chief Executive Officer Loma Linda University Medical Center Loma Linda

Trevor Wright
Chief Executive Officer
Loma Linda University Medical Center - East
Campus Hospital
Loma Linda

Doug Padgett Chief Executive Officer Totally Kids Rehabilitation Hospital Loma Linda Steve Popkin Chief Executive Officer Lompoc Valley Medical Center Lompoc Carolyn Caldwell Hospital CEO/President Dignity Health St. Mary Medical Center Long Beach

Barry Arbuckle President and Chief Executive Officer MemorialCare Health System Long Beach Medical Center Long Beach Barry Arbuckle President and Chief Executive Officer MemorialCare Health System Miller Children's & Women's Hospital Long Beach Long Beach

Kent Clayton Chief Executive Officer Los Alamitos Medical Center Los Alamitos John Raffoul Hospital President Adventist Health White Memorial Los Angeles

Hector Hernandez Chief Executive Officer Alta Hospitals System Bellflower Community Hospital Los Angeles Hector Hernandez Chief Executive Officer Alta Hospitals System Los Angeles Community Hospital Los Angeles

Hector Hernandez Chief Executive Officer Alta Hospitals System Norwalk Community Hospital Los Angeles Amit Mohan President and CEO Barlow Respiratory Hospital Los Angeles

Thomas Priselac President & CEO Cedars-Sinai Los Angeles Marcel Loh President CHA Hollywood Presbyterian Medical Center Los Angeles

Paul Viviano
Chief Executive Officer
Children's Hospital Los Angeles
Los Angeles

Alina Moran President Dignity Health California Hospital Medical Center Los Angeles EM V. Garcia Chief Executive Officer Encino Hospital Medical Center Los Angeles

Julie Miller-Phipps President, Southern California and Hawaii Kaiser Permanente Los Angeles Medical Center Los Angeles

Julie Miller-Phipps President, Southern California and Hawaii Kaiser Permanente West Los Angeles Medical Center Los Angeles Marty Sargeant Chief Executive Officer Keck Hospital of USC Los Angeles

Rodney Hanners Chief Executive Officer Keck Medicine of USC Los Angeles Jason Perez Chief Executive Officer Kindred Hospital Los Angeles Los Angeles

Keith Levy Administrator Los Angeles Community Hospital Los Angeles Elaine Batchlor, MD Chief Executive Officer MLK Community Hospital Los Angeles

James West President & CEO PIH Health Good Samaritan Hospital Los Angeles Robert Allen Chief Executive Officer Pipeline Health East Los Angeles Doctors Hospital Los Angeles

Luis Angel Administrator Southern California Hospital at Hollywood Los Angeles Johnese Spisso President & CEO, UCLA Hospital System UCLA Health Los Angeles

Marty Sargeant Chief Executive Officer USC Norris Comprehensive Cancer Center and Hospital Los Angeles Dave Cheney CEO, Bay & Valley Hospitals Sutter Health Memorial Hospital Los Banos Los Banos Tomi Ryba Chief Executive Officer Good Samaritan Hospital - Mission Oaks Campus Los Gatos

Clay Farrell Chief Executive Officer St. Francis Medical Center Lynwood

Todd Suntrapak
President & Chief Executive Officer
Valley Children's Healthcare
Madera

Eleze Armstrong Chief Executive Officer Doctors Hospital of Manteca Manteca

Carrie Plietz President, Northern California Kaiser Permanente Manteca Medical Center Manteca Jeffrey Smith, MD Chief Executive Officer Cedars-Sinai Marina del Rey Marina del Rey

Samir Shah Chief Executive Officer Contra Costa Regional Medical Center Martinez Chris Champlin Hospital President Adventist Health and Rideout Marysville

Rick Moreland
Chief Operating Officer
Dignity Health Mercy Medical Center Merced
Merced

Bernie Klein, MD Chief Executive Providence Holy Cross Medical Center Mission Hills

Kimberly Cripe
President & Chief Executive Officer
CHOC Children's at Mission Hospital
Mission Viejo

Seth Tiegen Chief Executive Providence Mission Hospital Mission Viejo Mission Viejo

Jay Krishnaswamy Chief Executive Officer Doctors Medical Center of Modesto Modesto Carrie Plietz President, Northern California Kaiser Permanente Modesto Medical Center Modesto Dave Cheney

CEO, Bay & Valley Hospitals

Sutter Health Memorial Medical Center

Modesto

Gail Aviado

Chief Executive Officer

Montclair Hospital Medical Center

Montclair

Alice Cheng

President and CEO Beverly Hospital

Montebello

Les Fujimoto

VP Development & Community Relations

Beverly Hospital Foundation

Montebello

Julie Miller-Phipps

President, Southern California and Hawaii

Kaiser Permanente Moreno Valley Medical Center El Camino Health

Moreno Valley

Dan Woods

Chief Executive Officer

Mountain View

Rodger Page

President

Dignity Health Mercy Medical Center Mt. Shasta

Mt. Shasta

Trevor Wright

Chief Executive Officer

Loma Linda University Medical Center - Murietta

Murrieta

Jared Giles

Chief Executive Officer

Southwest Healthcare Rancho Springs Hospital

Murrieta

Terry Wooten

Chief Executive

Providence Queen of the Valley Medical Center

Napa

Neerav Jadeja

Chief Executive Officer

Paradise Valley Hospital

National City

Paul Watkins

President

Dignity Health Northridge Hospital Medical

Center

Northridge

Shana Crittenden

Administrator

Norwalk Community Hospital

Norwalk

Patrick Rafferty

Chief Executive Officer

Pipeline Health Coast Plaza Hospital

Norwalk

Dave Cheney CEO, Bay & Valley Hospitals Sutter Health Novato Community Hospital

Novato

President and CEO Oak Valley Hospital Oakdale

John McCormick

James Jackson Chief Executive Officer, Alameda Health System Highland Hospital Oakland

Carrie Plietz President, Northern California Kaiser Permanente Oakland

Carrie Plietz President, Northern California Kaiser Permanente Oakland Medical Center Oakland

Dave Cheney CEO, Bay & Valley Hospitals Sutter Health Alta Bates Summit Medical Center - Summit Campus Oakland

Matthew Cook President UCSF Benioff Children's Hospitals Oakland

Carrie Byington, MD **Executive Vice President** University of California Health Oakland

Steve Dietlin President and Chief Executive Officer Tri-City Healthcare District Oceanside

Julie Miller-Phipps President, Southern California and Hawaii Kaiser Permanente Ontario Medical Center Ontario

Natalie Merckens Chief Executive Officer Kindred Hospital Ontario Ontario

Prem Reddy, MD Chief Executive Officer Prime Healthcare Ontario

Kimberly Cripe President & Chief Executive Officer Children's Hospital of Orange County Orange

Kimberly Cripe President & Chief Executive Officer CHOC Children's Orange

Jeremy Zoch Chief Executive Providence St. Joseph Hospital Orange

Orange

Robert Wentz Chief Executive Officer Oroville Hospital Oroville

Barry Wolfman President & CEO

Dignity Health St. John's Regional Medical Center

Oxnard

Michele Finney Regional Chief Executive Officer Desert Care Network Palm Springs

Michele Finney Chief Executive Officer Desert Regional Medical Center

Palm Springs

Palmdale Regional Medical Center Palmdale

Paul King President and Chief Executive Officer Stanford Medicine Children's Health

Palo Alto

James Theiring Chief Executive Officer Mission Community Hospital Panorama City

Lori Morgan, MD President & CEO **Huntington Health**

Pasadena

Tamra Hennis Chief Executive Officer Kindred Hospital Riverside Perris

Julie Miller-Phipps

Chief Executive Officer

President, Southern California and Hawaii Kaiser Permanente Panorama City Medical

Center

Nana Deeb

Panorama City

Mark Apodaca Chief Executive Officer Kindred Hospital Paramount

Paramount

Julie Miller-Phipps

President, Southern California and Hawaii

Kaiser Permanente

Pasadena

Rachel Reader Chief Executive

Providence Petaluma Valley Hospital

Petaluma

Fred Valtairo Interim Chief Executive Officer Placentia-Linda Hospital Placentia

Chief Executive Officer Marshall Medical Center Placerville

Richard E. Yochum

Siri Nelson

Kelly Linden President and CEO Casa Colina Hospital and Centers for Healthcare Pomona

President/CEO
Pomona Valley Hospital Medical Center
Pomona

Donna Hefner President and CEO Sierra View Medical Center Porterville Doug McCoy Chief Executive Officer Eastern Plumas Health Care Portola

JoDee Read Chief Executive Officer Plumas District Hospital Quincy Julie Myers Chief Executive Officer Kindred Hospital Rancho Rancho Cucamonga

Martin Massiello President and CEO Eisenhower Medical Center Rancho Mirage

Red Bluff

Rachelle Spencer Chief Executive Officer Vibra Rehabilitation Hospital of Rancho Mirage Rancho Mirage

Rodger Page President Dignity Health St. Elizabeth Community Hospital

Todd Smith President

Dignity Health Mercy Medical Center Redding Redding

Casey Fatch
Chief Executive Officer
Shasta Regional Medical Center
Redding

Emily DeFillipo Chief Executive Officer Vibra Hospital of Northern California Redding Trevor Wright
Chief Executive Officer

Loma Linda University Behavioral Medicine

Center Redlands Trevor Wright

Chief Executive Officer

Loma Linda University Surgical Hospital

Redlands

James Holmes President/CEO

Redlands Community Hospital

Redlands

Bill Graham President

Dignity Health Sequoia Hospital

Redwood City

Carrie Plietz

President, Northern California

Kaiser Permanente Redwood City Medical Center

Redwood City

Andrea Kofl

Network President

Adventist Health Reedley

Reedley

Carrie Plietz

President, Northern California

Kaiser Permanente Richmond Medical Center

Richmond

James Suver

Chief Executive Officer

Ridgecrest Regional Hospital

Ridgecrest

Julie Miller-Phipps

President, Southern California and Hawaii Kaiser Permanente Riverside Medical Center

Riverside

Steven Hytry

Chief Executive Officer Pacific Grove Hospital

Riverside

Adam Rudd

Chief Executive Officer

Riverside Community Hospital

Riverside

Peggy Minnick

Chief Executive Officer BHC Alhambra Hospital

Rosemead

Kerry Heinrich

Chief Executive Officer

Adventist Health

Roseville

Carrie Plietz

President, Northern California

Kaiser Permanente Roseville Medical Center

Roseville

Dave Cheney

CEO, Bay & Valley Hospitals

Sutter Health Sutter Roseville Medical Center

Roseville

Tina Johnson

Chief Executive Officer

Dignity Health Mercy General Hospital

Sacramento

Phyllis Baltz President

Dignity Health Methodist Hospital Sacramento

Sacramento

Yannis Angouras Chief Executive Officer Heritage Oaks Hospital

Sacramento

Carrie Plietz

President, Northern California

Kaiser Permanente Sacramento Medical Center

Sacramento

Carrie Plietz

President, Northern California

Kaiser Permanente South Sacramento Medical

Center

Sacramento

Dale Steakley

Chief Executive Officer

Sacramento Rehabilitation Hospital

Sacramento

Tami Brooks

Chief Executive Officer

Sierra Vista Hospital

Sacramento

Dave Cheney

CEO, Bay & Valley Hospitals

Sutter Health Sutter Center for Psychiatry

Sacramento

Dave Cheney

CEO, Bay & Valley Hospitals

Sutter Health Sutter Medical Center

Sacramento

Charles Harris, MD

Chief Executive Officer

Natividad Medical Center

Salinas

Pete Delgado President/CEO

Salinas Valley Health

Salinas

Doug Archer

Chief Executive Officer

Dignity Health Mark Twain Medical Center

San Andreas

Barbara Vargas

Chief Operating Officer

Ballard Rehabilitation Hospital

San Bernardino

June Collison Hospital President Dignity Health Community Hospital of San

Bernardino San Bernardino Douglas Kleam President

Dignity Heath Saint Bernardine Medical Center

San Bernardino

Kenneth McFarland
Chief Executive Officer
Alvered Haspital Medical Co

Alvarado Hospital Medical Center

San Diego

Julie Miller-Phipps

President, Southern California and Hawaii Kaiser Permanente San Diego Medical Center

San Diego

Julie Miller-Phipps

President, Southern California and Hawaii Kaiser Permanente Zion Medical Center

San Diego

Kerry Ashment

Chief Executive Officer Kindred Hospital San Diego

San Diego

Patricio Frias, MD President and CEO Rady Children's Hospital and Health Center

San Diego

Chris Van Gorder President & CEO Scripps Health San Diego

Tom Gammiere

Corporate Senior Vice President and Region Chief

Executive

Scripps Mercy Hospital

San Diego

Christopher Howard President & CEO Sharp HealthCare San Diego

Trisha Khaleghi

Market CEO, Sharp HealthCare Metropolitan

Hospitals

Sharp Mary Birch Hospital for Women and

Newborns San Diego Trisha Khaleghi

Market CEO, Sharp HealthCare Metropolitan

Hospitals

Sharp Memorial Hospital

San Diego

Trisha Khaleghi

Market CEO, Sharp HealthCare Metropolitan

Hospitals

Sharp Mesa Vista Hospital

San Diego

Patricia S. Maysent Chief Executive Officer UC San Diego Health

San Diego

Parrish Scarboro
Chief Executive Officer

San Dimas Community Hospital

San Dimas

Jian Zhang

Chief Executive Officer

Chinese Hospital San Francisco

Shelly Schorer

Division President Northern California

CommonSpirit/Dignity Health

San Francisco

Daryn Kumar President and CEO

Dignity Health Saint Francis Memorial Hospital

San Francisco

Daryn Kumar

President and CEO

Dignity Health Saint Mary's Medical Center

San Francisco

Carrie Plietz

President, Northern California

Kaiser Permanente San Francisco Medical Center

San Francisco

Mary Connick

Interim Chief Executive Officer

San Francisco Campus for Jewish Living

San Francisco

Dave Cheney

CEO, Bay & Valley Hospitals

Sutter Health California Pacific Medical Center

Davies Campus San Francisco

Dave Cheney

CEO, Bay & Valley Hospitals

Sutter Health California Pacific Medical Center

Mission Bernal Campus

San Francisco

Dave Cheney

CEO, Bay & Valley Hospitals

Sutter Health California Pacific Medical Center

Van Ness Campus San Francisco

Suresh Gunasekaran

Chief Executive Officer

UCSF Health

San Francisco

Susan Ehrlich, MD

Chief Executive Officer

Zuckerberg San Francisco General Hospital and

Trauma Center

San Francisco

Tomi Ryba

Chief Executive Officer

Good Samaritan Hospital

San Jose

Carrie Plietz

President, Northern California

Kaiser Permanente San Jose Medical Center

San Jose

Kenneth West Chief Executive Officer Regional Medical Center of San Jose San Jose

Chief Executive Officer, Alameda Health System Fairmont Hospital San Leandro

James Jackson

James Jackson Chief Executive Officer, Alameda Health System John George Psychiatric Hospital San Leandro Carrie Plietz President, Northern California Kaiser Permanente San Leandro Medical Center San Leandro

Larry Foster Chief Executive Officer Kindred Hospital San Francisco Bay Area San Leandro

San Pedro

James Jackson Chief Executive Officer, Alameda Health System San Leandro Hospital San Leandro

Patrick Caster Mark Lisa
President Chief Executive Officer
Dignity Health French Hospital Medical Center
San Luis Obispo San Luis Obispo

Garry Olney
Chief Executive
Providence Little Company of Mary Medical
Center San Pedro
Carrie Plietz
President, Northern California
Kaiser Permanente San Rafael Medical Center
San Rafael

Warren Kirk
Chief Executive Officer
San Ramon Regional Medical Center
San Ramon
San Ramon
Santa Ana

Ron Werft Arie Dejong
Chief Executive Officer Vice President
Cottage Health Cottage Rehabilitation Hospital
Santa Barbara Santa Barbara

Ron Werft

Chief Executive Officer

Santa Barbara Cottage Hospital

Santa Barbara

Carrie Plietz

President, Northern California

Kaiser Permanente Santa Clara Medical Center

Santa Clara

Nanette Mickiewicz

President

Dignity Health Dominican Hospital Santa Cruz

Santa Cruz

Dave Cheney

CEO, Bay & Valley Hospitals

Sutter Health Sutter Maternity & Surgery Center

of Santa Cruz Santa Cruz

Sue Andersen President & CEO

Dignity Health Marian Regional Medical Center

Santa Maria

Michael Ricks Chief Executive

Providence Saint John's Health Center

Santa Monica

Carrie Plietz

President, Northern California

Kaiser Permanente Santa Rosa Medical Center

Santa Rosa

Charles Kassis Chief Executive

Providence Santa Rosa Memorial Hospital

Santa Rosa

Tristan Ivy

Chief Executive Officer

Santa Rosa Behavioral Healthcare Hospital

Santa Rosa

Dave Cheney

CEO, Bay & Valley Hospitals

Sutter Health Sutter Santa Rosa Regional

Hospital Santa Rosa

Andrea Kofl

Network President Adventist Health Selma

Selma

EM Garcia

Chief Executive Officer Sherman Oaks Hospital

Sherman Oaks

Jennifer Swenson

Hospital President

Adventist Health Simi Valley

Simi Valley

Katie Gorndt Vice President

Santa Ynez Valley Cottage Hospital

Solvang

John Hennelly Chief Executive Officer Sonoma Valley Hospital

Sonoma

Clint Purvance, MD President and CEO Barton Health South Lake Tahoe

Steve Herber, MD Hospital President Adventist Health St. Helena St. Helena

Paul Rains President

Dignity Health St. Joseph's Behavioral Health Center

Stockton

Sandy Dugger Chief Executive Officer Banner Lassen Medical Center

Susanville

Jason Wells President of Kern County Network Adventist Health Tehachapi Valley Tehachapi

Mark Lisa Chief Executive Officer Twin Cities Community Hospital Templeton Michelle Fuentes Hospital President Adventist Health Sonora Sonora

Carrie Plietz

President, Northern California

Kaiser Permanente South San Francisco Medical

Center

South San Francisco

Brooke McCollough Hospital President

Adventist Health Dameron Hospital

Stockton

Donald Wiley President & CEO

Dignity Health St. Joseph's Medical Center

Stockton

Nick Lymberopoulos Chief Executive

Providence Cedars-Sinai Tarzana Medical Center

Tarzana

Darlene Wetton Chief Executive Officer Temecula Valley Hospital

Temecula

Natalie Mussi

Chief Executive Officer

Los Robles Hospital & Medical Center

Thousand Oaks

Natalie Mussi
Chief Executive Officer

Los Robles Hospital & Medical Center - Thousand

Oaks Surgical Hospital

Thousand Oaks

Mariko Yamada Chief Executive Officer

Del Amo Behavioral Health System

Torrance

Garry Olney Chief Executive

Providence Little Company of Mary Medical

Center Torrance

Torrance

Craig Leach

Chief Executive Officer Torrance Memorial

Torrance

Dave Cheney

CEO, Bay & Valley Hospitals

Sutter Health Sutter Tracy Community Hospital

Tracy

Harry Weis

President and CEO

Tahoe Forest Health System

Truckee

Andrea Kofl Network President Adventist Health Tulare

Tulare

Murali Naidu, MD Chief Executive Officer Emanuel Medical Center

Turlock

Araceli Lonergan

Chief Executive Officer

Foothill Regional Medical Center

Tustin

Judson Howe

North Coast Network President Adventist Health Ukiah Valley

Ukiah

John Chapman President & CEO

San Antonio Regional Hospital

Upland

Carrie Plietz

President, Northern California

Kaiser Permanente Vacaville Medical Center

Vacaville

Konard Jones

President and CEO

NorthBay Health VacaValley Hospital

Vacaville

Ted Sirotta

Senior Vice President/Chief Financial Officer

Henry Mayo Newhall Hospital

Valencia

Steve Herber, MD **Hospital President** Adventist Health Vallejo

Vallejo

Carrie Plietz President, Northern California Kaiser Permanente Vallejo Medical Center Vallejo

Dave Cheney CEO, Bay & Valley Hospitals Sutter Health Sutter Solano Medical Center Valleio

Nina Rosenfeld Hospital Administrator Southern California Hospital of Van Nuys Van Nuys

Gustavo Valdespino Chief Executive Officer Valley Presbyterian Hospital Van Nuys

Dana Roesler Chief Executive Officer Desert Valley Medical Center

Victorville

Gary Herbst Chief Executive Officer Kaweah Delta Health Care District Visalia

Colton Reed

Ventura

Chief Executive Officer

Vista del Mar Hospital

Michael Thomas President & Chief Executive Officer John Muir Health

Walnut Creek

Michael Thomas President & Chief Executive Officer John Muir Health Walnut Creek Medical Center Walnut Creek

Carrie Plietz President, Northern California Kaiser Permanente Walnut Creek Medical Center Walnut Creek

Aaron Rogers Chief Executive Officer Mountain Communities Healthcare District Weaverville

Susan Beversdorf Chief Executive Officer Kindred Hospital San Gabriel Valley West Covina

Gerald Wallman Administrator West Covina Medical Center West Covina

David Donald, MD
Acting Chief Executive Officer
West Hills Hospital and Medical Center

West Hills

Phillip Wolfe
Chief Executive Officer
Kindred Hospital Westminster
Westminster

James West President & CEO PIH Health Whittier Hospital Whittier

Judson Howe North Coast Network President Adventist Health Howard Memorial Willits

Julie Miller-Phipps
President, Southern California and Hawaii
Kaiser Permanente Woodland Hills Medical
Center
Woodland Hills

Natalie Mussi Chief Executive Officer Los Robles Hospital & Medical Center - East Campus Westlake Village

James West President & CEO PIH Health Whittier

Jared Giles Chief Executive Officer Southwest Healthcare Inland Valley Hospital Wildomar

Gena Bravo Hospital President Dignity Health Woodland Memorial Hospital Woodland

Jonathon Andrus
President and CEO
Fairchild Medical Center
Yreka