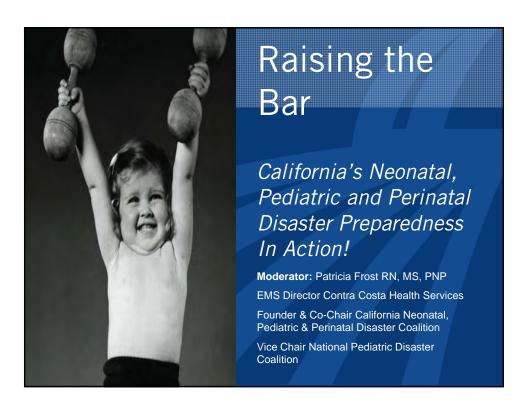




Children's Hospital Los Angeles





## Objectives

- Identify current local, regional, state and national resources and efforts supporting disaster preparedness for infants and children
- Describe why a statewide CONOPs for infants and children is essential to California's Med/Health Preparedness
- List three resources you can use to improve your local capabilities for infants, children and pregnant women









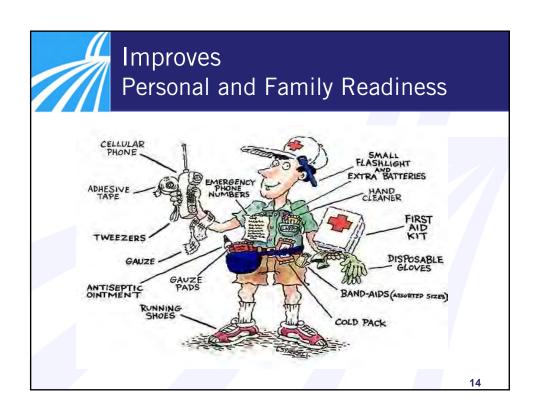




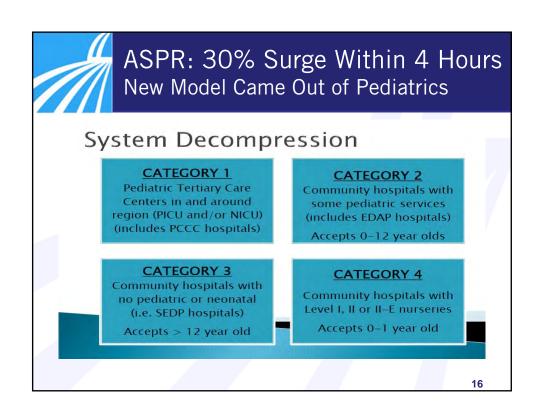






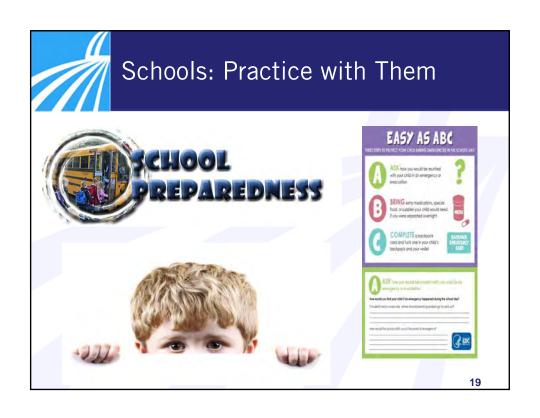


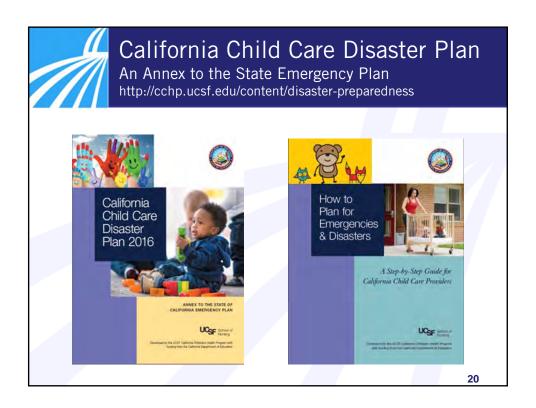
























# Earthquakes and fires and floods ... OH MY !!

# Disaster Preparedness for OB Units

Kay Daniels, MD
Clinical Professor
Obstetrics & Gynecology
Stanford University
School of Medicine



## If there is an OB Unit in your hospital

The American College of Obstetricians and Gynecologists note:

"Providers of obstetric care and facilities that provide maternity services, offer services to a population that has many unique features warranting additional consideration"

# Why Moms and their Babies are at Risk in Disasters?

- >97% of all births in the U.S. occur in a hospital or clinical setting ... which may not be accessible or may be severely damaged during a disaster event
- Mom and babies are physically more vulnerable to disaster-related toxins

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# Why Moms and their Babies are at Risk in Disasters? (cont.)

 Pregnant women are subject to the usual risks of injury at a disaster, but with more complicated care



## Keeping mom and baby together ...

- In the days after Hurricane Katrina struck Louisiana, 125 critically ill newborn babies and 154 pregnant women were evacuated to Woman's Hospital in Baton Rouge
- It was at least 10 days before some of the infants and mothers were reunited



Washington Post 2006

## Hospital disaster planning: OB is Unique

## One size ≠ all in a disaster setting for OB

Within the same footprint of any OB unit there exists a large variety of patient acuity and needs

- Healthy postpartum patients with their newborns
- Laboring women
- Intra-op and post-operative patients







## Why is OB unique?

We always have 2 patients

- Ante partum (AP) = mom and fetus
- Postpartum = mom and newborn





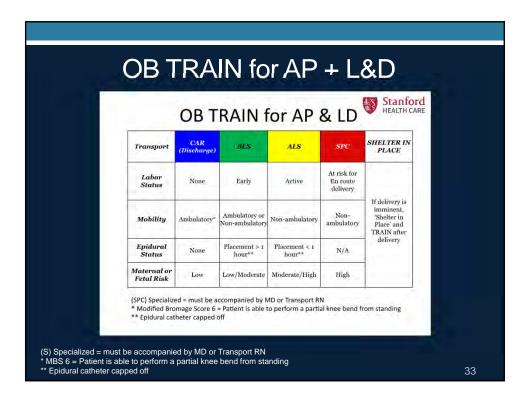
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## Disaster Planning for OB: A Triage Algorithm

OB TRAIN\* =

**Triage** by Resource Allocation for IN patient

\*Based on the triage system created by Dr. Ron Cohen for the NICU at Lucile Packard Children's Hospital



## Basis of Triage System for OB TRAIN

- Labor status
- Mobility
- Anesthesia status
- Maternal risk factors/fetal risk factors

## **OB TRAIN Triage Example**

#### 26yrs @ 40 weeks

- Early labor: 4cm
- Can ambulate
- No epidural
- Cat 1 FHR
- No significant maternal or fetal risk factors

Transport	CAR (Discharge)	BLS	ALS	SPC	
Labor Status	None	Early	Active	At risk for En route delivery	If delivery imminent: Shelter in place and TRAIN after delivery
Mobilitį	Ambulatory*	ambulatory or Non- ambulatory	Non-ambulatory	Non-ambulatory	
Epidura Status	None	Placement > 1 hour**	Placement < 1 hour**	N/A	
Materna or Fetal Risk	Low	Low/ Moderate	Moderate/High	High	

## OB TRAIN Triage Example #2

32 yrs @ 31 weeks with severe preeclampsia undergoing induction of labor

- Early labor: 2 cm
- Nonambulatory
- Epidural in place < 1 hr
- Cat 1 FHR
- Intermittent IV labetalol for BP control
- On 2 g IV magnesium sulfate

Transport	CAR (Discharge)	BLS	ALS	SPC	
Labor Status	None	Early	Active	At risk for En route delivery	Shelter in place and TRAIN
Mobility	Ambulatory*	Ambulatory o Non- ambulatory	Non-ambulatory	Von-ambulatory	
Epidural Status	None	Placement > hour**	Placement < 1 hour**	N/A	
Maternal or Fetal Risk	Low	Low/ Moderate	Moderate/High	High	

## **Specialized**

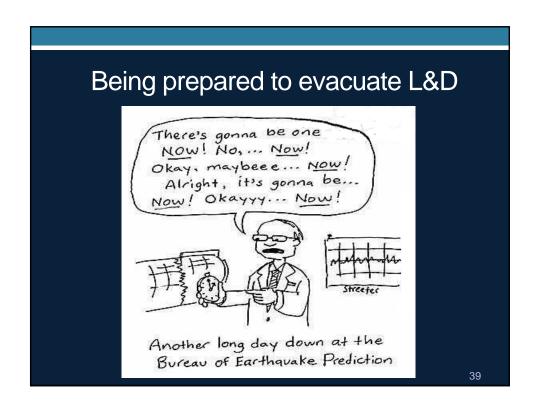


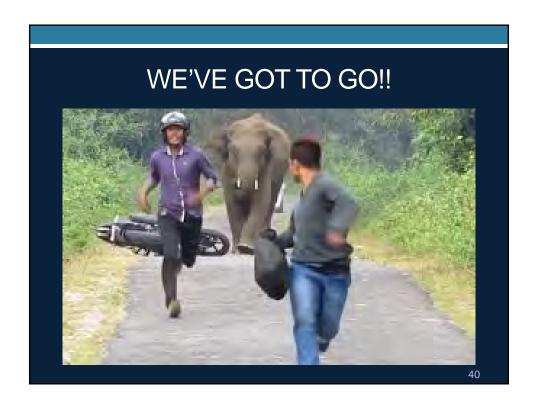
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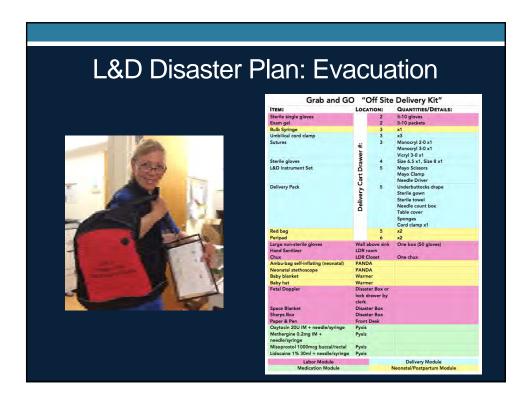
# Levels of Maternity Care ACOG Consensus Feb. 2015

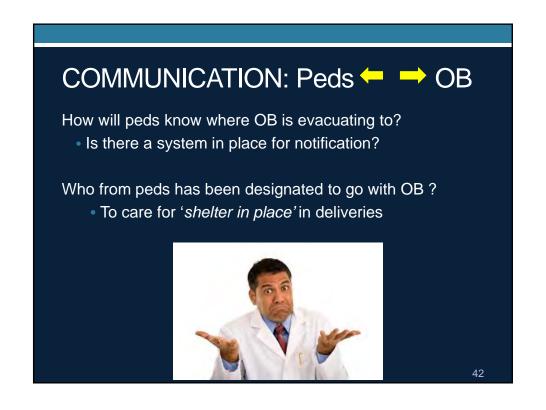
# SENDING THE RIGHT PATIENT TO THE RIGHT HOSPTIAL

- 1. Levels
  - Birthing Centers
  - Basic Care (Level I)
  - Specialty Care (Level II)
  - Subspecialty Care (Level III)
  - Regional Perinatal Health Care Centers (Level IV)
- 2. Capabilities
- 3. Types of providers









## Coordination of OB and Pediatrics

Ideas to insure that mom and baby are not separated



- On baby's transfer forms mom's information
- On mom's transfer form baby's info
  - Newborn screening # or other unique identifier
- Record where both baby and mom are being transferred to in multiple sites
- Arm bands with matching information

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# Next steps: Collaborative network on a regional, statewide and national level

# In summary: to accomplish a comprehensive obstetric disaster plan there needs to be:

- Adoption of an obstetric-specific triage system like OB TRAIN to allow a universal language for evacuation and surge processes
- A system in place to transfer OB patients to the appropriate hospital (the right patient to the right hospital)

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## In summary (cont.)

- 3. An comprehensive *shelter in place* plan for laboring patients that includes:
  - Grab and go bags/equipment
  - Communication with peds
- Postpartum plan that takes into consideration transport of mom and baby
  - Avoid maternal-neonatal separation when possible
  - Accurately track location if separated
- Create a regional and ultimately national collaborative network of maternity hospitals

## Online access to disaster tools

Stanford Disaster OB Planning "Tool kit" http://obgyn.stanford.edu/community/disaster-planning.html

Kay Daniels k.daniels@stanford.edu

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# THANK YOU FOR YOUR ATTENTION



Stanford University

R





# CALIFORNIA NEONATAL/PEDIATRIC DISASTER COALITION



# TRANSLATING EFFECTIVE GUIDANCE INTO ACTION

- GOAL: To strengthen statewide & local children's medical surge capability & readiness
- MISSION: Campaign to inspire & build statewide & local emergency preparedness, RESPONSE capability & plan implementation throughout California



## **GOALS**

# DRIVING READINESS & ACTION IN DYNAMIC TIMES



- Provide strategies & benchmarks to support disaster-resilient health care systems
- Share projects to reframe inclusive & effective pediatric medical surge readiness & enable health care system surge response
- Facilitating transformative & sustainable medical surge readiness

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## "PEDIATRIC NEAR MISS" SURGE CAPACITY & CAPABILITY CHALLENGES



#### **LESSONS LEARNED**

- H1N1 (2009) \*
- Mehserle Verdict (2009–10)
- San Bruno pipeline explosion (2010)
- Occupy Oakland/civil unrest (2012)
- Hurricane Sandy (2012)
- Asiana Accident (2013)
- Napa Earthquake (2014)
- Valley Fire & Calistoga Shelter (2015)
- Train Derailment (2016) \*

#### **POTENTIAL RISK - ALAMEDA COUNTY**

- Hospital medical surge impact
- Limited PICUs, EDs & beds (ONLY 33 PICU BEDS)
- Earthquakes & pandemic flu





# ANTICIPATE EARTHQUAKE OF M6.8 OR GREATER ON HAYWARD FAULT

- 13 hospitals within 1 mile of Hayward Fault
- Last major earthquake on Hayward Fault — 1868 (over 140 years ago)
- Research by U.S. Geological Survey (USGS)



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# DISASTER — SURGE PEDIATRIC PREPAREDNESS VISION

## WELL-PREPARED PEDIATRIC DISASTER HEALTH CARE SYSTEM:

- Plans for healthcare consequences of pediatric disasters
- Responds quickly & with agility to harness all vital resources
- Functions under adverse circumstances
  - An immediate & prolonged surge of pediatric patients in need of acute critical care
  - Disruption of incident management chains of command
  - A contaminated or contagious environment
  - Loss of infrastructure
  - Poor situational awareness



**REQUIRES CONOPS** 



# CALIFORNIA CHILDREN'S MEDICAL SURGE CONCEPT OF OPERATIONS (CONOPS)

#### **CURRENT INITIATIVE:**

 Strategic Plan Priority CA EMSC Technical Advisory Committee, Annex to CA EOP - ESF 8











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## **CONOPS Envisioned**

## High reliability, highly collaborative, cross-sector

- Strengthen: To strengthen California's ability to care for children during medical surge event & leverage medical system partners
- <u>Seamless</u>: To provide incident response strategy for "seamless" medical **response** operations
  - **Resiliency:** To promote pediatric health care system emergency readiness solutions, response resiliency strategies, & evidence-based tools



## **CONOPS Envisioned (cont.)**

### High reliability, highly collaborative, cross-sector

- Rapidly expand capacity: To provide guidance on how to rapidly expand capacity of existing heath care system at multiple levels
- Align, scalable, coordinated, & Integrated:
   To ensure integrated children's medical emergency management response system consistent with California Medical/Health EOM, state EMSC benchmarks & existing surge plans

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# CALIFORNIA CHILDREN'S MEDICAL SURGE CONOPS PROJECT REQUIREMENTS

- High-level overarching framework with state coordinated pediatric medical surge procedures
- Customized to divergent regions & operational
- Sections of other plans integrated in CONOPS
- High-level synthesis of many existing plans
- Institutionalize our vision



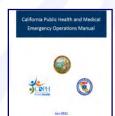
# CALIFORNIA CHILDREN'S MEDICAL SURGE CONOPS PROJECT MISSION

#### **FRAMEWORK**

- Bed expansion/decompression: Flex Models \*\*
- Pediatric expert focal points: Effective decisions
- Resources: Links resources & map assets
- Management responsibilities: Role clarity
- Coordination: Pediatric surge & patient transfers

#### **PRIORITY**

- Leverage EXISTING regional/OA Pediatric Surge Plans
- Supplement CA Med/Health EOM





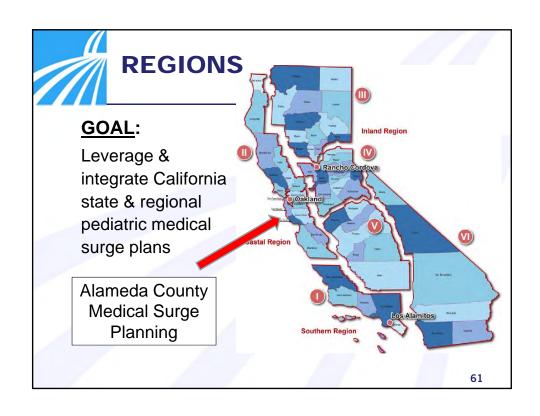
#### EMSA/CDPH PEDIATRIC SURGE NEW FOCUS — PLANNING MEETING 4/28/16

**GOAL**: Develop State <u>CONOPs</u> & <u>function-specific chapter</u> California Public Health/Medical EOM

—— Built on <u>capacity model</u> ——

- Establish catchment areas around regional hospital
- Create tiered hospital structure around levels of care
- Expectations for pediatric readiness
- Connectivity via MHOAC / RDMHS program
- "Day-to-day" pediatric assets
   (i.e., neonatal transport network)







# ALAMEDA COUNTY MEDICAL SURGE PANDEMIC EXPANSION MODELS — OPTIONS



- Hospitals increase pediatric beds by <u>5%</u> above total licensed beds
- Hospitals with ICU & PICU double numbers of staffed beds
- Hospitals take <u>5 additional</u>
   <u>patients</u> in their ICU & PICU
- Hospitals increase bed capacity by <u>10% above licensed beds</u>



# ALAMEDA COUNTY PEDIATRIC READINESS "DAY TO DAY" & SURGE

#### What's sustainable? Leveraging & Energizing Partners

- Priority Pediatrics Benchmarks
   2014 to 11/17/16 Exercises
- HPP 2014-17 Pediatric medical surge deliverables CONOPS
- Pediatric Readiness Project & Champion Recognition





Dakland

Benioff Children's Hospital
Oakland

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# ALAMEDA COUNTY CHILDREN'S DISASTER CONOPS

ANNEX TO COUNTY EMERGENCY OPERATIONS PLAN

#### **Current initiative:**

- Strategic Plan Priority Annex to OA EOP ESF 6 & 8
- Includes High Level EOC Coordination for Children
- Focus Medical & Care & Shelter (Multi-Agency Approach)
- Currently at Emergency Operations Council for Board Approval
- Potential for adapting model to other OAs & New State
   CONOPs







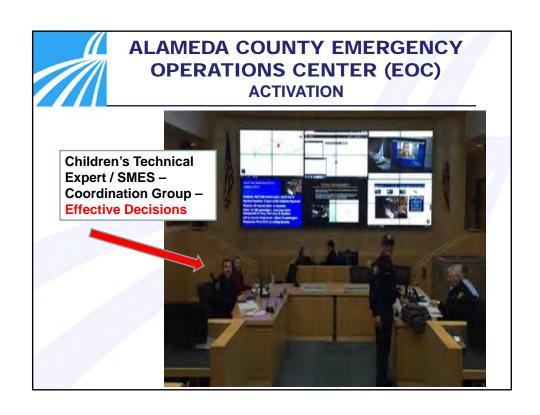




# ALAMEDA COUNTY CHILDREN'S MEDICAL SURGE PROJECT REQUIREMENTS

- Define Strategic Approach
- Define Support Structure
- Delineate Key Roles and Responsibilities







# COLLABORATION ACTION OPPORTUNITY

"FUTURE ROAD MAP—BREAKING NEW GROUND"



# Fuel Statewide Partnerships & Mobilize Champions

- Short & long term project \*
   CA Children's Medical Surge CONOPS Project
- "Robust" collaboration team Reinvigorate partner support
- Align & promote Pediatric Readiness Project
- Plan & conduct medical surge pediatric exercises
- Annual state EMSA/CDPH & CHA conferences
   pediatric tracks

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# DRIVING PEDIATRIC READINESS MOMENTUM & ACTION

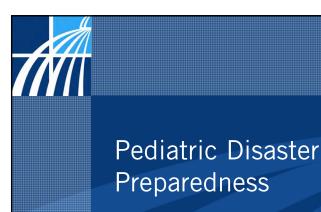
#### CYNTHIA FRANKEL, RN, MN

Co-Chair, California Neonatal/Pediatric Disaster Coalition (510) 618-2031 (office) | (925) 285-2403 (cell) Cynthia.Frankel@acgov.org

#### **Neonatal/Pediatric Disaster Preparedness Information:**

http://www.acphd.org/emsc.aspx https://sites.google.com/site/pedineonetwork/





Jason J. Silvas San Joaquin Community Hospital



## Pediatrics and Emergency Rooms

Are You Pediatric Ready, Today?

- Just the stats
  - □ 20% of all ER visits are children
  - □ 90% of those visits occur in a local, general hospital setting
- Emergency Room defined
  - Hospital room or area staffed & equipped for treatment of persons needing immediate medical care



## Preparing for Pediatric Disasters

#### Collaboration is Key

- Recent local accomplishments
  - 2014 Central Valley Regional Pediatric
     Disaster Surge Framework adopted (by 10 counties)
  - 2015 Kern County Pediatric Receiving Center
     Designation Policy adopted
  - 2016 Kern County Pediatric Advisory Committee established
    - Local services now include PICU, Trauma Center and Burn Center

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## Preparing for Pediatric Disasters

Preparing for pediatric disasters means ...

- Being prepared for pediatric patients
  - Policies, procedures and protocols
  - Quality improvement process in place
  - Equipment, supplies and medications
  - Staffing
  - Education (this is a must!)

Preparing for pediatric disasters does NOT mean ...

Large expenditures



### Preparing for Pediatric Disasters

#### Reinvent the wheel? Why?

National Pediatric Readiness Project



Peds Ready Assessment

#### 2015-16 Quality Improvement Emergency Department Assessment

Hospital Name: San Joaquin Community Hospital Hospital Volume: High: >=10,000 pediatric patients (average of 27 or more a day)

Respondent Name: Jason Silvas, Pediatric Program

Coordinator, RN

Respondent Contact Info: (661) 319-2823, silvasjj@ah.org

Report Date: 11/2/2015 10:36:18 AM

Pediatric Readiness Project
Ensuring Emergency Care for All Children

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### Preparing for Pediatric Disasters

#### San Joaquin Community Hospital





### Preparing for Pediatric Disasters

#### Peds Ready Project: The Assessment

Provided immediate gap analysis report

Physicians, Nurses, and Other Health Care Providers Who Staff the ED your score: 5.0 out of 10

 You indicated that specific pediatric competency evaluations ARE NOT required of physicians staffing the ED.

**IMPORTANCE:** Competency evaluations, such as for sedation and analgesia, ensure that physicians have the knowledge and skills to provide optimal clinical care for children. Such competency evaluations may be required by accreditation organizations such as the Joint Commission or required by local hospital credentialing.

**RESOURCES FOR IMPROVEMENT:** For additional resources regarding the staffing of the ED refer to the Guidelines for Care of Children in the Emergency Department or visit the resources available about this section found at www.pediatricreadiness.org under *Readiness Toolkit* > *Physicians, Nurses, and Other ED Staff.* 

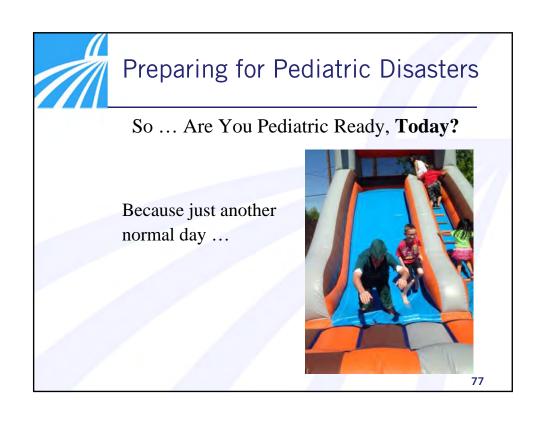
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### Preparing for Pediatric Disasters

#### Current Kern County initiatives and goals

- Pediatric-specific bioorganic response
  - Hospital- and field-based drill
  - Pediatric-specific decontamination considerations
  - Reunification planning
- Active shooter preparedness
- Open a pediatric-specific ER
  - Planned opening by end of 2016







# Preparing for Pediatric Disasters

### If You ARE Pediatric Ready, Today

Outcomes WILL improve!





Coleman Silvas

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# Preparing for Pediatric Disasters

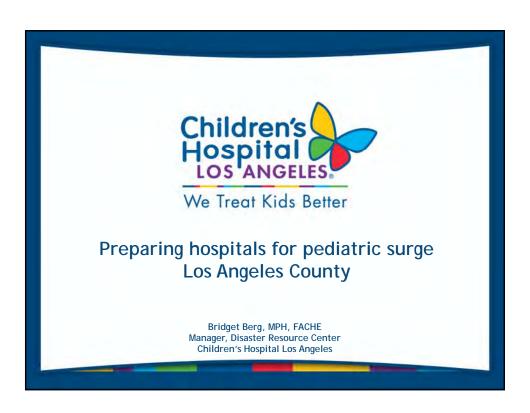
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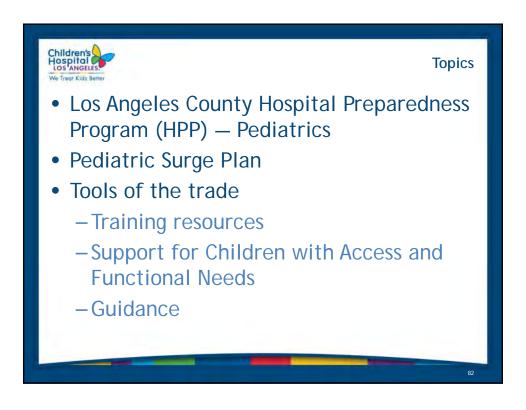
#### Jason J. Silvas

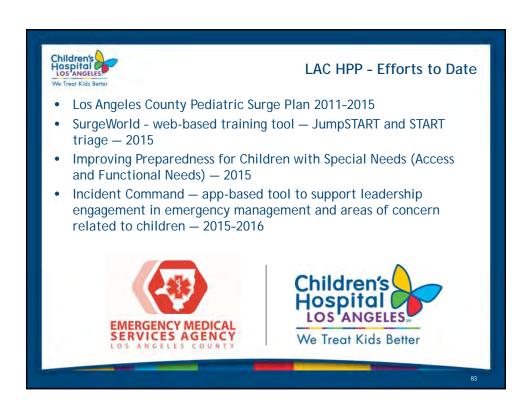
Pediatric Program Coordinator San Joaquin Community Hospital

Office: (661) 637-8830

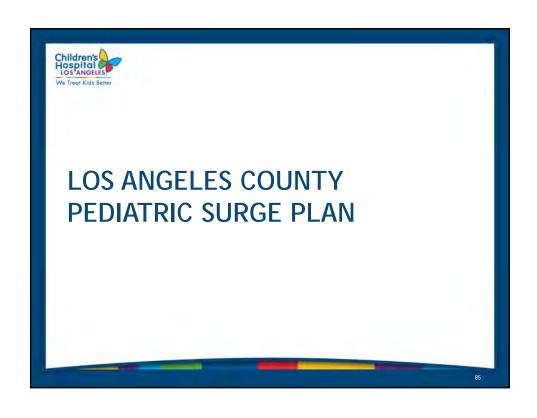
Email: silvasjj@ah.org

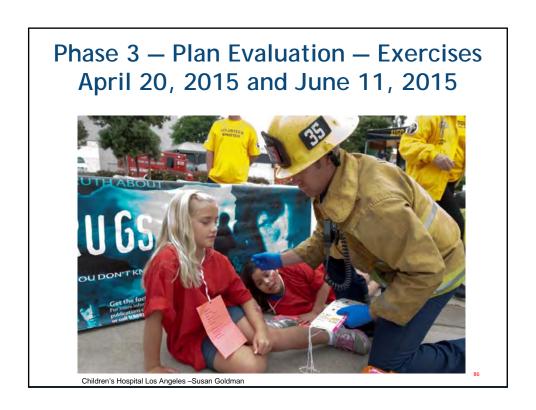












# <u>Pediatric Surge Plan – 2016</u>

	HOSPITAL TIER	TIER DESCRIPTION
Acuity Level Over 8 years	Tier 1	Pediatric Centers (PTC/PMC)
	Tier 2*	Pediatric Medical Centers (PMC)
	Tier 3	Adult Trauma Centers
	Tier 4	Pediatric Acute Beds
	Tier 5	Emergency Departments Approved for Pediatrics (EDAP)
	Tier 6	No Pediatric Services
	Tier 7	No Emergency Services/ Specialty Centers

\* Note: In a pediatric trauma surge event, patients would go to Tier 3 before Tier 2





# Surge World

### Disaster Triage

- **START**
- JumpSTART

### Player

- Selects who to triage
- Learns algorithm

### **Surge Logistics**

- Staff
- Space
- Stuff

#### Player

Manages patient surge by allocating resources



# **Incident Command**

- Leadership
- Communication
- Decisionmaking
- Teamwork

# Pediatric Surge Quad Fold

#### Includes:

- Pediatric risks during disasters
- Pediatric Assessment Triangle
- Pediatric signs of respiratory distress and respiratory failure
- JumpSTART triage
- Daily maintenance fluid and electrolyte requirements
- Nutrition
- Dehydration
- Normal development
- Equipment sizes
- Shock
- Fluid resuscitation
- Burn treatment fluid resuscitation

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#### Elements of Pediatric Preparedness for Health Care Facilities

- Awareness and acknowledgement
- Leadership
  - Identify a pediatric champion (MD and non-MD)
- Plan
  - Understand your risks
  - Family Reunification
- Decontamination Nuances
  - Keep parents/babies together, baby baths, warmers
- Pharmaceuticals
  - A method for dosing



# Elements of Pediatric Preparedness for Health Care Facilities (cont.)

- Safety & Security
- Staff
  - Pre-identified
- Supplies
  - Basic supplies (diapers, nutrition, activities & distraction)
  - Medical supplies (e.g., smaller items ETT, IVs)
- Transportation
- Triage
  - JumpSTART reference tools
- Training
  - Advanced training
  - Just-in-time training





#### **Defining At-Risk Individuals**

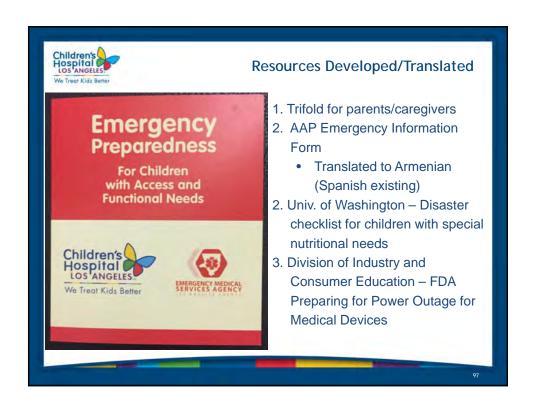
- Before, during, and after an incident, members of at-risk populations may have additional needs in one or more of the following functional areas:
  - Maintaining independence
  - Communication
  - Transportation
  - Supervision
  - Medical care
- Examples: children, senior citizens, pregnant women ... individuals
  who have disabilities; live in institutionalized settings; are from
  diverse cultures; have limited English proficiency or are nonEnglish speaking; are transportation disadvantaged; have chronic
  medical disorders; and have pharmacological dependency.

Source: Pandemic and All-Hazards Preparedness Act (PAHPA), Progress report Aug. 2008



#### **Themes**

- Parents typically did not feel prepared, but wanted to be prepared
- Managing child's everyday needs was a factor in delaying preparedness efforts
- Concerns: transportation, evacuation, medication, food and technological dependency
- Clinicians didn't have specific plans but were interested

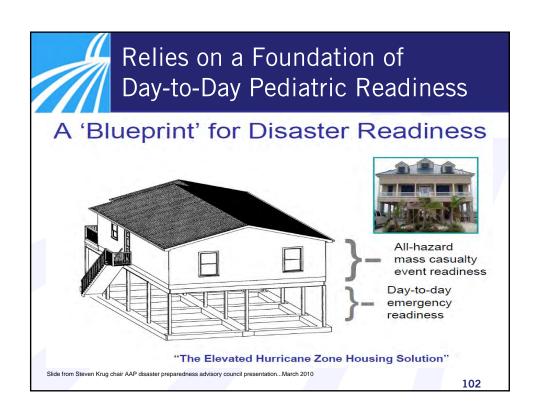




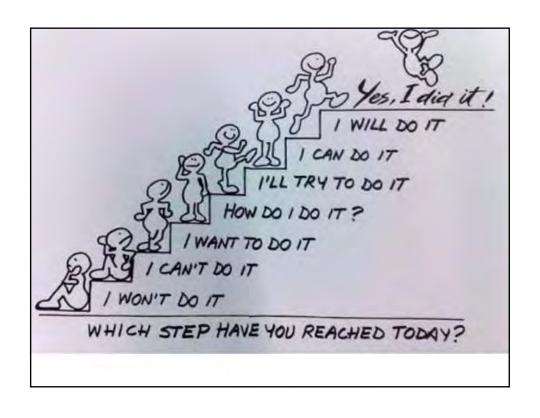


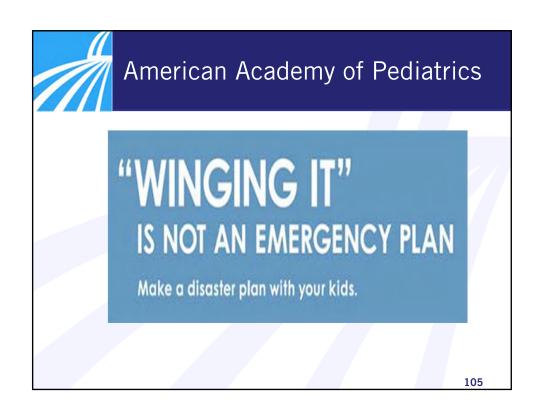






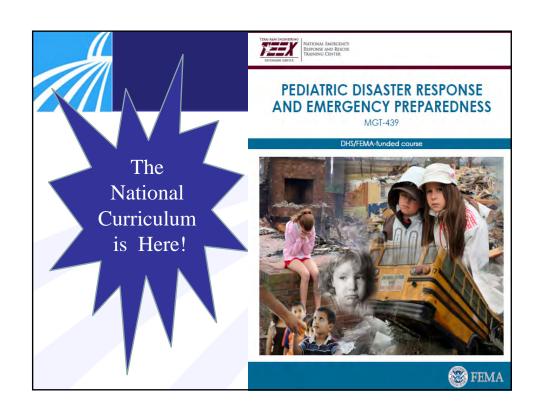


















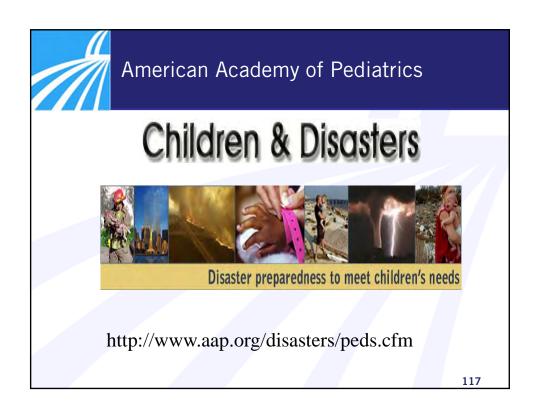






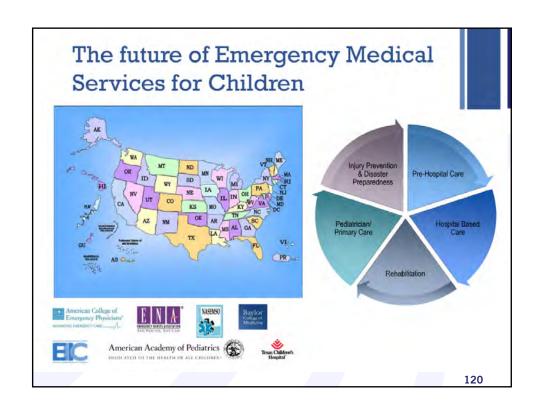




















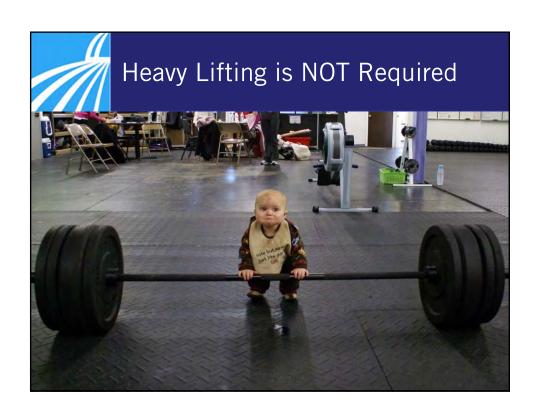
















# For More Information

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National Pediatric Disaster Coalition Site www.npdcoalition.org/





### Thank You!

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